

# Apple Inc - looking beyond the device game

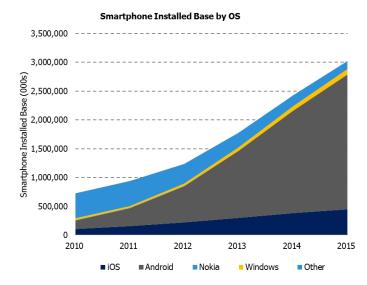
Apple Inc ('Apple') is amongst the largest companies in the world. The company enjoys strong brand recognition globally and extensive market penetration for its flagship products, most notably the iPhone. While speculation around the success of Apple Watch, Apple TV, iPad, or even the likelihood of an Apple Car often captures headlines, we estimate that iPhone and iPhone-related services represented around 70% of Apple's revenue and 80% of Apple's gross margin in FY15. Despite its relatively high price, there is strong demand for the iPhone in both developed and emerging markets, with China now contributing 24% of Apple's total revenue.

Apple's growth has been driven through its position as a consumer hardware vendor. There are few, if any, examples of consumer hardware vendors which have endured over the long term as the products have typically commoditised over time. However, having built a powerful, enduring ecosystem, we view Apple today as a leading mobile platform and services company with sales of its devices reflecting effectively a "subscription" payment to access its platform and services.

Apple displays several attractive investment characteristics which support our longer term outlook for the company.

## Global digital platform

Along with Windows and Android, Apple's iOS is one of the major global digital platforms. There are only two main mobile platforms globally – Apple's iOS and Google's Android – which is unlikely to change in the foreseeable future. Almost all consumer software and services will be developed for these two platforms and the vast majority of digitally connected people will connect via one of the two. Importantly, while iOS is not the leading mobile platform by users, it currently dominates use among premium phones and the highest-spending consumer demographic, which is particularly valuable.



Source: Gartner

Mobile devices are increasingly central to people's lives, with a 2015 Deloitte study finding that the average American checks his or her phone 46 times per day. Being the mobile platform owner provides Apple with tremendous optionality in terms of new devices and services such as Apple Pay (payments), HealthKit (health wearables) and HomeKit (home network connectivity). Even though it is very difficult to estimate the impact of these on Apple's consolidated earnings given the immense profitability of the iPhone, more iOS devices and services make the platform increasingly valuable and make switching harder, thereby lowering iPhone churn and helping to cross sell other Apple devices.

#### Increasingly annuity-like revenues

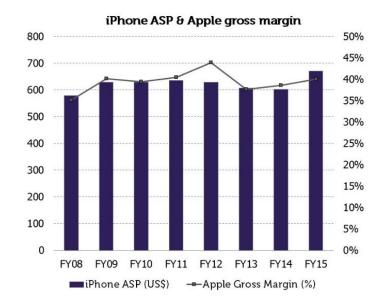
iPhone sales are becoming more annuity-like. As the installed base of iPhone users has grown, Apple's dependence on winning new users has diminished. User satisfaction among iPhone users is typically very high and thus renewal rates are also high. We expect sales of new devices to existing users will represent a significant majority of iPhone revenues going forward.

#### Little exposure to typical hardware commoditisation

During the rapid expansion in the smartphone market over the past decade, we held concerns that these devices would face commoditisation similar to that seen historically in the PC market. Apple has achieved impressive growth as a consumer hardware vendor, but our cautious approach to date has been prompted by the tumultuous history of the mobile phone vendor market structure, with market leadership rapidly changing hands in recent history - consider prior leaders - Motorola, Sony Ericsson, Nokia, Blackberry and HTC.

Our initial concerns were three-fold: (i) the relatively high price of the iPhone, (ii) the continual functional improvements of lower-priced Android phones, and (iii) greater phone price transparency as carriers moved away from subsidies (by explicitly listing the monthly cost of the phone rather than recovering the cost of the phone via service fees). Despite these issues, Apple has continued to grow sales of iPhones and increase average prices at high margins. In 2015, release of the large-screened (and more expensive) iPhones resulted in volumes increasing by 37%, average selling prices rising by 10% and Apple increased its aggregate gross margin. These results displayed little evidence of price sensitivity among existing and new users.





Source: Magellan Asset Management Limited, Apple Inc

We believe this resilience in iPhone prices and Apple's margins will continue due to the iPhone's premium positioning, the iOS ecosystem and very high user retention. The latter will be driven by brand loyalty and user preference, as well as the switching costs associated with user reluctance to learn a new interface, desires to maintain access to iOS-only apps (e.g. Facetime) and services (e.g. photo collection in iCloud), and preserving the integration benefits of multiple Apple devices (e.g. iPhone and Apple TV).

#### **Growth opportunity**

At the end of 2015, smartphones represented an installed base of approximately three billion phones globally and are expected to reach 4.7 billion in 2020<sup>1</sup>. While smartphones now enjoy very high penetration rates among high-value device user groups, much of the market's growth will come from low-value device users. We see Apple's growth being generated from:

• **Growing share of high value device segment**. Android switchers to iPhone have risen to record levels since release of the large-screened iPhones.

- Growth in high value device users. Emerging markets now
  contribute 34% of Apple's total revenue and the company is
  seeing rapid growth in the proportion of the population able to
  afford an iPhone. While there is some caution around global
  consumer weakness in the short term, the expanding middle
  class globally is expected to benefit Apple over the long term.
- iPhone addressable market expansion. Apple's recent decision to lower the cost of its entry level iPhone demonstrates Apple's increased focus on expanding its market.

### **Earnings prospects**

In the lead up to the December 2015 and March 2016 quarterly results, market fears rose around anaemic iPhone 6S sales volume growth trends as it cycled strong iPhone 6 sales in the prior corresponding period. This was exacerbated by elevated concerns around China's growth. While it is likely that iPhone sales in the March quarter will be below the prior corresponding period, this quarterly growth number belies the strong underlying long term growth prospects. Our view of Apple's long-term prospects is framed by its pricing power, brand strength, installed base size, replacement cycles and optionality. At prevailing market pricing, we consider Apple to be an attractive investment.

<sup>1</sup> Source: Gartner, 24 March, 2016

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